

S H O R T   C O M M E N T A R Y

*Challenges and approaches to  
marine conservation and fisheries management*

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This document discusses a selection of key concepts, relative to environmental conservation and resource management, by framing them into a unifying context. Starting from the managerial challenges, we consider the goal of executive decisions, and the tools needed to implement them, and monitor their progress.

## 1. The challenges

Reconciling marine conservation and fisheries management presents many challenges. Effective management intertwines with the harvest of resources, because, if the latter support food production and social welfare, their exploitation critically depends on healthy ecosystems, tenable practices, regulation compliance, and cooperation.

Management must adapt to changing spatial and temporal contexts, where geopolitical interests often clash [1], technology evolves [2], and climate change affects stock recruitment and productivity [3]. The complexity of this task requires goodwill and collaboration among stakeholders, but also far-sighted and brave decisions, often based on conflicting compromise agreements, that will unavoidably see winners and losers [4].

*So, what do we base these decisions on?*

*What is the **goal** of managing the marine environment and the fisheries, and which **attributes** and **objectives** can we use to achieve that goal?*

## 2. Sustainability as a management goal

Sustainability is a common model often used in Fishery Science to identify the ultimate goal of effective management [5]. But what is sustainability exactly? The concept may embrace notions like environmental friendliness, cost-effectiveness, and maximum profits, and it likely emerged as a consequence of the staggering global catch increase, observed in 1950-1970 (8–9 % per year), which eventually led to overfishing and collapse of some stocks [6].

Despite the blurred definition of sustainable management [7], clearer *attributes*, and related operational *objectives* for its achievement do exist (Table 1).

**Table 1.** Attributes and operational objectives of sustainable fisheries’ management (mod. from [8]).

System	Sustainability dimension	Attributes	Management objectives
Marine ecosystem	Environmental	A1. Abundance of fish	Maximum sustainable yield
Society	Social	A2. Stakeholder inclusion	Democracy/legitimacy
Fish-processing industry	Economic	A3. Stable supplies of fish	Maintain employment
Fishing fleet	Social	A4. Accident risk	Improve safety
		A5. Employment	Maintain rural settlement
	Economic	A6. Profitability	Increase profitability
		A7. Fish meat quality	Increase quality/reduce damage and waste
	Environmental	A8. Catch capacity	Reduce overcapacity
		A9. GHG emissions/acidification	Reduce emissions

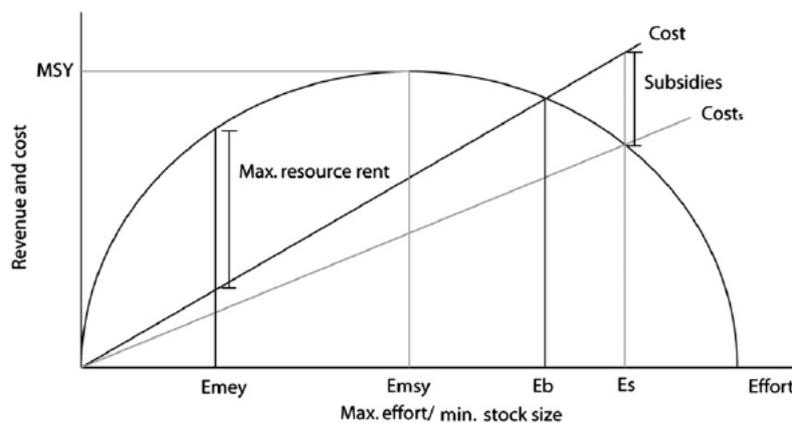
Reconciling multiple objectives, like maintaining biodiversity, employment and catch [9], are framed within four systems, including: i) the marine environment; ii) the society; iii) the fish-processing industry; iv) the fishing-fleet.

Broadly based on the attributes from Table 1, an arbitrary selection of concepts commonly discussed in Fisheries Science, will now be examined.

### 2.1 Attributes: abundance of fish and profitability

Fish abundance explained by the Gordon–Schaefer bioeconomic model [10] relates catch, stock, and effort (Fig. 1). Once a valid model is built, several qualitative and quantitative indicators of performance and status can be used for management purposes [11].

For instance, two key points along the yield/effort curve are the maximum sustainable yield (MSY; “Emsy” in Fig. 1), and maximum economic yield (MEY; “Emey” in Fig. 1) [12, 13]. These quantities may be used as benchmarks to avoid overcapacity, stock collapse and unprofitability, because associated with maximum revenue (MSY) or profit (MEY) (Fig. 1).



**Fig. 1** The Gordon–Schaefer bioeconomic model relating catch, stock, and effort (from [14]).

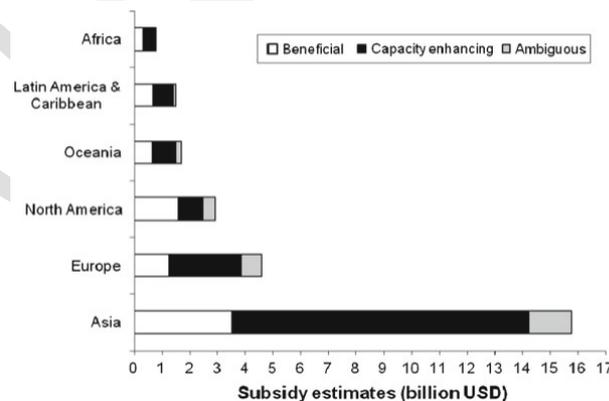
Alas, indicators' usefulness vary, and scientists, regulators, and stakeholders often disagree about which one (or combinations thereof) to use [15, 16]. Defining thresholds to unambiguously define the optimal levels of operation is also fundamental, but requires proper stock assessments to set management tools' targets (cf. TAC, ITQ, TAE, ITE etc.) [17].

Therefore, managing fish abundance requires improved monitoring [18], stock-specific data [19], thresholded indicators [7], plus consideration of transboundary dynamics [20] and multiple interests (e.g., recreational vs. commercial fishers) [21].

## 2.2 Attribute: stakeholder inclusion

Fair allocations of catch quotas among legitimate stakeholders [14] is paramount to marine conservation and fisheries management [21]. However, many additional parties have interests in the fisheries, like local communities, governments, banks, NGOs, and the entire production chain (suppliers, manufacturers, retailers, wholesalers etc.).

Globally, there is a growing awareness about the importance of an inclusive decision-making process, where all stakeholders participate, and are duly considered. This is driven by public awareness of social equity issues [22, 23], illegality [24], habitat destruction [25], greenhouse gas emissions and pollution [26]. However, an inclusive decision-making process is also required by current subsidies policies. A seminal 2010 paper [27], showed that the global community is disbursing billions of dollars yearly, to maintain the economic viability of the fishing industry, and directly financing marine resources' over-exploitation [27] (Fig 2).



**Fig. 2.** Subsidy estimates by geographic region, for the year 2003 (from [27]).

## 2.3 Attributes: fish meat quality and ecolabeling

Increasing fish meat quality, while reducing waste, by-catch, and damage, may support the sustainable management of the marine environment and the fishing industry (Table 1).

Fish meat quality depends on several factors including gear type, harvesting regime, and product handling, storage, and conservation prior to landing (on board the vessels), and during processing and distribution. Although sometimes difficult to implement, monitoring regulation compliance to ensure quality can improve the sustainability of the industry [28].

Consumers preferences should be examined, not only to enhance market penetration, but also to understand whether consumer beliefs can hinder the potential development of more sustainable (e.g., non-extractive) practices [29].

Stated-preference discrete choice experiments have revealed that environmental concerns, rather than meat quality, are the main explanatory factors for market segmentation [29]. This strongly suggests that, if properly administered, ecolabels like the Marine Stewardship Council (MSC) may support the sustainable management of the marine environment and the fisheries [30].

A quantitative systematic search of the peer-reviewed literature [30], for instance, examined the proportion of times each outcome category is described in selected articles (Fig. 3). According to this study, the MSC program seems to have had mainly economic effects (50% of papers published), environmental effects (32.5%), effects on governance (17.5%), and negligible social effects (0%).



**Fig. 3.** Topics covered by the articles selected for a quantitative systematic analysis of the peer-reviewed literature, on the effects of MSC certification (from: [30]).

Quantitative analyses like this are important to fully assess the changes induced about this program, and improve our ability to comprehend its ultimate contribution to a sustainable management of the industry and the environment.

### 3. Conclusion and way forward

In the ocean, fish, fishers, and the environment interact in an extremely complex scenario. However, marine conservation and fisheries management are clearly two sides of the same coin, demanding complementary approaches.

Nationally and/or internationally, there is often poor cooperation, regulation, and monitoring, which has led to unsustainable practices in many parts of the world. Despite the complexity of the system and the many uncertainties, scientific evidence is strong for some topics. Consumers, governments, and stakeholders may be persuaded to sustainable practices by targeted, accessible, and evidence-based education/information. However, in many cases prejudices, conflict of interests, and lack of goodwill will prevent the implementation of these changes.

In these cases, unsustainable practices must be challenged and solved once for all, with drastic, brave, and far-sighted resolutions. Radical changes of the authority and the currently fragmented structure of regulatory bodies are urgent.

Problems in one oceanic region, may reverberate globally, like in the case of highly mobile commercial stocks that are overexploited in international waters, but do not find sufficient protection within the EEZs. To this end, a club approach to create widespread international consensus around sustainable management, and isolate non-compliant countries may be considered. Support of parties negatively affected by the implemented changes should be contemplated.

After ensuring their credibility and reliability, the adoption of sustainability certifications (e.g., MSC) is critical, and the market/consumers are pushing in this direction. Similarly, strengthening the transparency and accountability of the certification process is fundamental. Many improvements have been suggested [28], including a more centralised process that avoids multiple certifying parties, tiered approaches, certification of fishers rather than fisheries, governmental facilitation, and greater engagement.

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